# Module 2 The policy development cycle: an informed process

Regional Workshop on Statistical Literacy: Increasing Effective Use of Agricultural and Rural Statistics

13-17 July 2015 Daejeon, Republic of Korea



### Module outline

- Presentation on core concepts
  - Evidence-based policy making
  - Policy development cycle
  - \* Roles
  - \* Skills for using statistics in policy
- 2. Indonesia role of statistics in agricultural and rural development policy making
- 3. Small group activities x 3



# What is evidence-based policy making?



# What is evidence-based policy?

Scientific approach

Well-informed

**Analysis** 

Research

All available evidence

Based on facts

Responds to real needs

Efficient and effective



# Why do statistics matter?

"Why do statistics matter? In simple terms, they are the evidence on which policies are built. They help to identify needs, set goals and monitor progress.

Without good statistics, the development process is blind: policymakers cannot learn from their mistakes and the public cannot hold them accountable".

World Bank (2000)



# Evidence-based policy making

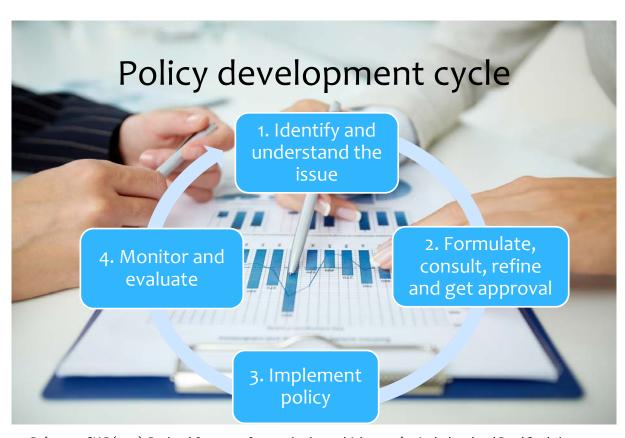
- \* Not new
- \* Combination of areas of expertise
- Emerging issues
  - \* Post-2015 development agenda
    - New measurable goals and targets
    - \* Increased emphasis on disaggregation
  - \* Changes in how statistics are produced
    - Transforming official statistics
    - New data sources (e.g. big data)



#### Food and Agriculture Policy Classification **CONSUMER** PRODUCER AND **ORIENTED** MACROECONOMIC Production Tax Import support Social Market Export Protection management Other trade and Market Natural resources trade-related management management measures Institutional and Disposable Macroeconomic organisational income policy decisions measures Nutritional and health assistance

Source: FAO (2015), Food and Agriculture Policy Classification (www.fao.org/fileadmin/templates/fapda/docs/FAPDA\_policy\_classification\_April2015.pdf).





Reference: SIAP (2015), Regional Course on Communication and Advocacy for Agricultural and Rural Statistics. 20-24 April 2015, Beijing, China.

### Case study: Timor-Leste National Seed Policy









63% of all East-Timorese households are engaged in crop production

with subsistence agriculture being the main source of food for many rural households (2010 Census)

But their yields are some of the LOWEST in South-East Asia

### And malnutrition is high

50% of under-five children (almost 100,000 children) are stunted

Timor-Leste Food and Nutrition Survey 2013







The 15 seed council representatives along with Seeds of Life observers at the council's first meeting

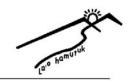
© Kate Bevitt/Seeds of Life

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### La'o Hamutuk second submission

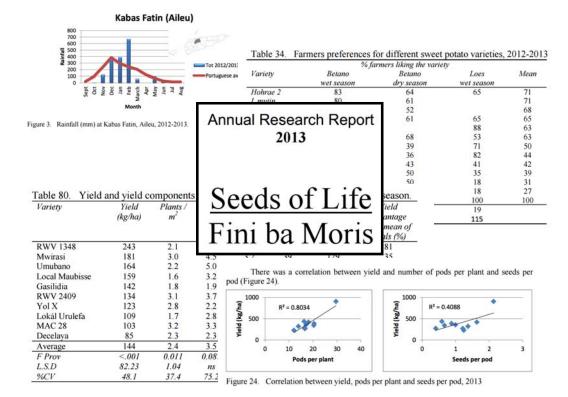
to the Ministry of Agriculture and Fisheries and "Seeds of Life" program regarding Timor-Leste Draft National Seed Policy<sup>1</sup>

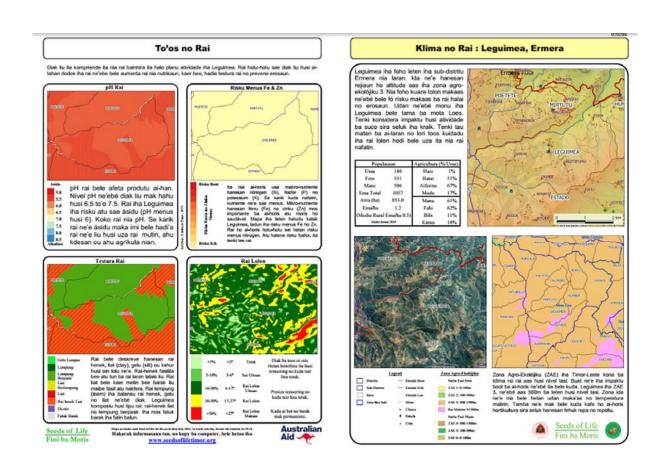
### 6 March 2013

### Introduction

La'o Hamutuk would like to thank Timor-Leste's Ministry of Agriculture and Fisheries (MAF) and Seeds of Life (SoL) for giving us the opportunity to participate as an observer in the meetings of the national seed policy working group and to share our view on Timor-Leste Draft Seed Policy. This effort of openness and collaboration differs from the previous lack of transparency surrounding the elaboration of the draft Seed Law, which La'o Hamutuk has tried to obtain for several years in vain.

However, as we mentioned in our first submission, we regret the top-down approach followed by MAF-SoL during the elaboration process of Timor-Leste Seed Policy. MAF-SoL asked an international consultant to write general drafts supposed to include input from the working group members - none of them being farmers - and then to socialize the last draft during consultation





### The benefits are many







And now a
National Seed System for Released Varieties
is being established to give farmers ongoing access to quality seed of these varieties





Produced by Seeds of Life, May 2014

## Who is involved policy development?

- \* Roles
  - Decision makers in government
  - \* Messengers
  - \* Influencers
  - \* more?



### Skills for using statistics in policy development

### Define data needs

- Articulate issue
- Identify population
- Specify time frame

### Assess data quality

- Fit for purpose?
- Locate explanatory notes
- Assess quality dimensions
- Strengths & limitations
- Identify gaps

### Analyze, interpret and evaluate

- Formulate questions
- Analyze data
- Interpret results













### Find the data

- What data exist?
- Ask data producersGather
- available data
   Negotiate to
- Negotiate to get access

# Understand statistical concepts

- Research techniques
- Central location and spread
- Able to read tables and graphs

# Communicate statistical findings

- Writing about data
- Presentation in tables, graphs & maps

Sources: Australian Bureau of Statistics (2010), "A guide for using statistics for evidence based policy" and UNECE (2012), "Making Data Meaningful Part 4: A guide to improving statistical literacy".



### Gather available data





### Kinds of statistical information

- Statistical reports and publications
  - \* Summary tables and graphs
  - \* More detailed thematic analysis
- Raw data set / unit record files
- \* Definitions and methods (i.e. metadata)
- \* International statistical databases
- Research papers
- Policy briefs
- \* Others?



# Assess quality dimensions www.nss.gov.au/dataquality/ National Statistical Data Quality Online Home About Data Quality Statement Tool Resources FAGE Noip Contact us Instructuotion Basses Institutional Environment Transvance (Inmeliness Accuracy Conterence Interpretability Accessibility Contact Datails Output What fevels of geography are the data available for?

# Assess quality dimensions



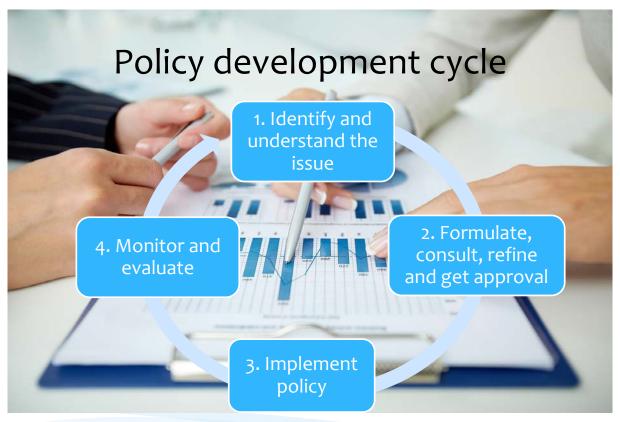
Source: Australian Bureau of Statistics Data Quality Framework (www.nss.gov.au/dataquality/aboutqualityframework.jsp)



# Communicate statistical findings







Reference: SIAP (2015), Regional Course on Communication and Advocacy for Agricultural and Rural Statistics. 20-24 April 2015, Beijing, China.

### Session 2.1

Presentation by Indonesia role of statistics in agricultural policy



### Session 2.2

# Fitting the use of statistics in the policy development cycle



# Philippine Example: Philippine Development Plan 2011-2016

1. Identify and understand the issue

4. Monitor and evaluate

2. Formulate, consult, refine and get approval

3. Implement policy



# Philippine Example: Philippine Development Plan 2011-2016

- \* Serves as a guide in formulating policies and implementing development programs for the next six years.
- \* One of the 10 Chapters: (pages 101-120 of PH handout)
  - \* Competitive and Sustainable Agriculture and Fisheries Sector



# Philippine Example: Philippine Development Plan 2011-2016

- Identify and understand the issue (pages 106-107 of PH handout)
- \* Declining productivity and competitiveness
- \* Elusive rice self-sufficiency
- \* Increase in food commodities prices



# Philippine Example: Philippine Development Plan 2011-2016

- 2. Formulate, consult, refine and get approval (page 113 of PH handout)
- \* Goal 1: Food Security Improved and Incomes Increased
  - \* Strategy 1.1 Raise productivity and incomes of agriculture and fishery-based households and enterprises



# Philippine Example: Philippine Development Plan 2011-2016

- 3. Implement policy (pages 113-115 of PH handout)
- \* Strategy 1.1 Raise productivity and incomes of agriculture and fishery-based households and enterprises
  - \* Diversify production
  - \* Complete the delineation of municipal waters for better fishery resource management
  - \* Improve rural infrastructure and facilities
  - \* Develop markets and sharpen regulatory competence
  - \* Strengthen Research, Development and Extension (RD&E)
  - \* Improve the sector's credit access
  - \* Secure food availability and affordability



# Philippine Example: Philippine Development Plan 2011-2016

- 4. Monitor and evaluate
- \* Philippine Development Plan Results Matrices
  - \* Depicts the results chain from the subsector/intermediate outcomes to the sector outcome, and lastly to the societal goal
  - \* Provides an indicator framework to the statements of results under the PDP, which would allow for subsequent assessment and performance measures



# Small group discussion

# Handout Session 2.2: Fitting the use of statistics in the policy development cycle Using the example policy you have been given, discuss the role of statistics, and the kind of statistical information needed at each stage of the policy development cycle.

Stage	Role of statistics	Kind of statistical information needed
Identify an understand the issue		
2. Formulate, consult, ref and get approval	ine .	
3. Implement policy		

Using the example policy you have been given, discuss the role of statistics, and the kind of statistical information needed at each stage of the policy development cycle.



### Session 2.3

Identifying key players and users of statistics involved in each stage of the policy development cycle



# Small group discussion

# Handout Session 2.3: Who drives policy development? Identifying key players and users of statistics involved in each stage of the policy

- Brainstorm a list of key players and users of statistics involved in each stage. These are
  organizations or types of people who play a direct role in that stage of policy
  development.
- 2. Review the list you have come up with and identify which of them are the decision
- makers in government
  3. Which of them are key messengers and influencers?

Stage	Key players and users of statistics
Identify and understand the issue	
Formulate, consult, refin and get approval	е
3. Implement policy	

- 1. Brainstorm a list of key players and users of statistics involved in each stage. These are organizations or types of people who play a direct role in that stage of policy development.
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### Session 2.4

Statistical competency requirements for groups of decision makers and key messengers/influencers



Personas: a tool to help understand target groups





Matthew Johnson

Manager, Natural
Resources Conservation

Ministry of Agriculture

# Activity 2 – Role playing

### **Elements of a Persona**

- a) Persona Group (e.g. Senior management)
- b) Fictional name
- c) Job titles and major responsibilities
- d) Demographics such as age, education
- e) The goals and tasks they are trying to complete related to using statistics in policy
- f) Their experience and skills in using statistics
- g) A quote that sums up what matters most to the persona as it relates to using statistics in policy
- h) Casual pictures representing that user group

Sources: Adapted from the Usability.gov page on Personas (www.usability.gov/how-to-and-tools/methods/personas.html)

