

Economic and Social Commission for Asia and the Pacific

Statistical Institute for Asia and the Pacific

Governing Council

Twenty-first Session

Chiba, Japan, 1 and 2 December 2025

Provisional schedule of the meeting

Monday 1 December 2025

0930-1000 hours		Registration of participants
1000-1015 hours	Agenda item 1(a)	Opening addresses
1015-1040 hours		Group photo and morning break
1040-1100 hours	Agenda item 1(b)	Election of officers
	Agenda item 1(c)	Adoption of the agenda
1100-1230 hours	Agenda item 2	Matters arising from the twentieth session of the Governing Council
	Agenda item 3	Activities and financial status of the Statistical Institute for Asia and the Pacific
1230-1400 hours		Lunch hosted by MIC
1400-1430 hours	Agenda item 4	Work programme and financial plan for 2026
1430-1500 hours	Agenda item 5	Dates of and venue for the twenty-second session of the Governing Council
1500-1530 hours	Agenda item 6	Other matters

Tuesday 2 December 2025

0900-0930 hours	Agenda item 7	Adoption of the report of the Governing Council on its twenty-first session
0930-1000 hours		Morning break

**20th Management Seminar for
Heads of National Statistical Offices in Asia and the Pacific
Enhancing leadership advocacy for effective user engagement
2-3 December 2025, Chiba/Tokyo, Japan**

Date/Time	Session and events	Presenter
December 2, 2025		
10:00 – 10:30	Session 1: Preliminaries	Preliminaries: Mr. Seiji Takata, Deputy Director, SIAP
10:00 – 10:05	- Welcome messages	
10:05 – 10:10	o Ms. Shailja Sharma, Director, SIAP	
10:10 – 10:30	o Ms. Rachael Beaven, Director, ESCAP Statistics Division	
	- Overview of seminar objectives, agenda, expected outcome	Ms. Shailja Sharma Director, SIAP
10:30 – 11:00	Session 2: Concept paper	Mr. Gabriel Gamez, UNSD
11:00 – 12:00	Session 3: Country practices	
	The chief statistician or head of the NSO is oftentimes the default brand ambassador of the national statistical office. As such, the organization's credibility, relevance, impartiality, and transparency rest on their shoulders. Moreover, transformational changes within an organization rely on how well a leader communicates the directives and signals.	
	Selected countries will present their experiences, challenges/barriers, and key strategies in engaging and managing diverse user groups in the production, dissemination and communication of official statistics. They will describe how they deal with pressing challenges such as data misuse and security/privacy concerns. The session will encourage peer learning and exchange good practices.	
11:00 – 11:10	- Georgia	
11:10 – 11:20	- Lao People's Democratic Republic	
11:20 – 11:30	- Pakistan	
11:30 – 11:40	- Malaysia	
11:40 – 12:00	- Open forum	Moderator: Ms. Rachael Beaven, ESCAP SD
12:00 – 12:15	Session 4: Stocktaking (See Sections 2 and 6 of the Concept Paper)	Mr. Christophe Bontemps, SIAP
	Using a maturity matrix, each country delegation will evaluate their current resource prioritization/allocation across human, technological, time, and financial resources with respect to engaging a user group.	
12:15 – 13:00	Session 4 Plenary discussion	Moderator: Mr. Christophe Bontemps
	The floor will be opened for a plenary discussion on the assessment summary and effective practices.	
13:00 – 15:00	Lunch hosted by SIAP	
15:00 – 17:00	Travel to Asakusa by bus	

Date/Time	Session and events	Presenter
December 3, 2025		
09:30 – 09:35	Recap	Ms. Shailja Sharma
09:35 – 10:45	Session 5: User journey (<i>See Sections 2 and 3 of the Concept Paper</i>) Each table will be assigned to a major user group/s. The group will map out user experience in accessing a specific knowledge product/service of national statistical offices. The AEIOU framework will be used to analyze the reach, depth, frequency, and effectiveness of engagement at various points. After detailing this journey, the group will analyze the constraints faced and reimagine the service design, particularly the process which can be augmented or curated (i.e., which needs to be refined or removed).	Ms. Chesca Rosales
10:45 – 12:00	Session 5 group presentations After the discussion, each group will be given 5 minutes to present the current practices, constraints faced, and the reimagined service design.	Moderator: Mr. Gabriel Gamez
12:00 – 13:30	Lunch hosted by SBJ	
13:30 – 13:50	Session 6: Leadership-level action plan (<i>See Sections 4, 5 and 6 of the Concept Paper</i>) Leadership plays a crucial role in building a culture of user engagement. This includes integration of engagement cycle into institutional planning and development, and allocating resources for engagement. Each country delegation will reflect at their initial stocktaking and identify 2-3 actionable recommendations to implement the augmented/curated service design, to enhance process or technological capacity, and to upskill their workforce. Share only one recommendation within your group.	Mr. Sokol Vako, SIAP
13:50 – 14:30	Session 6 Group presentations Each group will present these actionable recommendations and/or user engagement policy they would like to implement in the next few years, taking into consideration national development priorities and international commitments.	Moderator: Ms. Shailja Sharma
14:30 – 16:00	Session 7: Employee potential (<i>See Sections 4 and 5 of the Concept Paper</i>) Culture is an implicit control system in an organization that describes how things get done, if they ever get done. It is important that levers in the LEASH model are aligned through managerial tools to make organizational culture work to the leader's advantage.	Ms. Sinovia Moonie, SIAP
16:00 – 16:45	Session 7 group presentations	Moderator: Mr. Seiji Takata, SIAP

Date/Time	Session and events	Presenter
	After the discussion, a rapporteur from each group will be given 5 minutes to present how each of the levers is re-aligned in order to implement the reimagined service design.	
16:45 – 16:50	Evaluation Participants are requested to provide feedback on the Management Seminar through an electronic questionnaire.	Mr. Sokol Vako
16:50 – 17:00	Closing messages ○ Ms. Shailja Sharma, Director, SIAP ○ Ms. Rachael Beaven, Director, ESCAP Statistics Division	
18:00	Reception Dinner hosted by SBJ	

**Collaboration Seminar of SBJ and SIAP
4 December 2025, Tokyo, Japan**

	Title of the presentation	Speaker
9:30-9:50	Opening Remarks	Mr. Katsuhiko Sakamoto, Vice-Minister for Policy Coordination, MIC Dr. Shailja Sharma, Director, SIAP
9:50-10:20	Group Photo and Coffee break	
10:20-10:45	Presentation 1 / Q&A Recent Innovations and Human Resource Development: Japan's Efforts to Increase User Engagement	Mr. Hideaki Nakamura, Director, Population Census Division, Statistical Survey Department, Statistics Bureau of Japan
10:50-11:15	Presentation 2 / Q&A Data Collection and Dissemination in Mongolia	Mr. Batdavaa Batmunkh, Chairman, National Statistics Office of Mongolia
11:20-11:45	Presentation 3 / Q&A Singapore's Administrative and Big Data First Strategy and User-Centric Data Dissemination	Mr. Eu-Fah Edmond Lee, Group Director/Social and Prices and Director/Business Statistics, Singapore Department of Statistics
11:50-12:00	Closing and administrative announcement	MC

**World Statistics Day Forum 2025
4 December 2025, Tokyo, Japan**

13:30-13:40	Opening remarks from the organizer Guest remarks	

13:40-15:00	Keynote speech and discussion	Keynote speech: United Nations Statistics Division Coordinator: Ministry of Internal Affairs and Communications
15:00-15:30	Coffee break	
15:30-17:00	Presentations: Efforts for Data Utilization under the Tokyo 2050 Strategy, including the Tokyo Data Platform Evidence-Based Policymaking in Kobe City: Leveraging Big Data for Local Governance in Japan Visualization as a Foundation for Shared Understanding: Leveraging Local Data for Effective Decision-Making Support for Statistical Data Analysis in the Ministry of Agriculture, Forestry and Fisheries - Propelling the Agriculture, Forestry and Fisheries with the Power of Data -	Tokyo Metropolitan Government Kobe City Government Ama Town Hall Ministry of Agriculture, Forestry and Fisheries
17:00-17:10	Closing remarks	